

# **COMMUNITY LEADERSHIP ACADEMY**

## **PRELIMINARY BUDGET FISCAL YEAR 2020-21**

PRESENTED TO THE BOARD ON MAY 19, 2020

COMMUNITY LEADERSHIP ACADEMY  
PRELIMINARY BUDGET CHANGES  
FISCAL YEAR 2020-21

	BUDGET 2019-20	PROPOSED 2020-21	NET CHANGE
FUNDED PUPIL COUNT	767.0	750.0	-17.0
PER PUPIL FUNDING	\$ 8,610	\$ 8,180	-\$430
School Finance Funding	\$ 6,603,900	\$ 6,134,600	\$ (469,300)
Interest Income	\$ 115,000	\$ 95,000	\$ (20,000)
Net Change in Local Revenue	\$ 58,100	\$ 47,000	\$ (11,100)
Mill Levy Equalization	\$ 339,000	\$ 195,000	\$ (144,000)
Capital Construction	\$ 210,900	\$ 170,000	\$ (40,900)
KDG Equipment Grant	\$ 45,300	\$ 45,300	\$ -
State Contribution to PERA	\$ 85,000	\$ 85,000	\$ -
Net Change in other State Revenue	\$ 370,900	\$ 352,400	\$ (18,500)
Food Service Federal Revenue	\$ 420,500	\$ 390,000	\$ (30,500)
Net Change in Other Federal Revenue	\$ 334,400	\$ 343,400	\$ 9,000
ESSER TITLE I-A STIMULUS FUNDING	\$ -	\$ 190,000	\$ 190,000
Transfers to Building Corporations	\$ 55,000	\$ 32,500	\$ (22,500)
EXPECTED REVENUE	<u>\$ 8,638,000</u>	<u>\$ 8,080,200</u>	<u>\$ (557,800)</u>
<b>EXPENDITURES</b>			
Increase (Decrease) Salary & Benefits	\$ 4,815,700	\$ 4,822,100	\$ 6,400
CSI-CDE Fees	\$ 297,200	\$ 276,000	\$ (21,200)
Charter Network Research	\$ 45,000	\$ 45,000	\$ -
Decreased Legal Costs	\$ 80,000	\$ 30,000	\$ (50,000)
Debt Related Fees	\$ 16,000	\$ 12,000	\$ (4,000)
SRO Officer Budget	\$ 17,000	\$ 17,000	\$ -
Internet & Telephone Budget	\$ 57,000	\$ 45,000	\$ (12,000)
Insurance Costs	\$ 141,000	\$ 157,500	\$ 16,500
HVAC Repair & Maintenance	\$ 75,000	\$ 60,000	\$ (15,000)
Storage & Alarm System	\$ 13,000	\$ 15,500	\$ 2,500
Trash & Snow Removal	\$ 20,000	\$ 18,000	\$ (2,000)
Advertising Budget	\$ 12,500	\$ 12,500	\$ -
Tech Support Budget Error	\$ 68,000	\$ 80,000	\$ 12,000
Background Check & Payroll Services	\$ 30,500	\$ 32,500	\$ 2,000
Meeting Food & Refreshments	\$ 15,000	\$ 15,000	\$ -
Food Service Fees	\$ 21,500	\$ 20,500	\$ (1,000)
		\$ -	\$ -
KDG Equipment Grant (Revenue = Expense)	\$ 45,300	\$ 45,300	\$ -
Computer Roll Over Budget	\$ 25,000	\$ 25,000	\$ -
Other Capital Outlay	\$ 13,900	\$ 13,900	\$ -
Consumable Supplies & Other Costs	\$ 42,900	\$ 42,900	\$ -
Technology/Software Budgets	\$ 61,200	\$ 61,200	\$ -
Reading Textbook Adoption	\$ 101,400	\$ 84,100	\$ (17,300)
Custodial Supplies	\$ 60,000	\$ 60,000	\$ -
Electricity Budget	\$ 150,000	\$ 160,000	\$ 10,000
Food Service Supplies	\$ 420,500	\$ 390,000	\$ (30,500)
Bus Fuel Budget	\$ 12,500	\$ 12,500	\$ -
Bus Lease	\$ 109,200	\$ 109,200	\$ -
Transportation Contract Services	\$ 36,000	\$ 36,000	\$ -
Facility Lease Budgets	\$ 1,912,500	\$ 1,912,500	\$ -
Other Expenditure Budgets	\$ 423,200	\$ 439,000	\$ 15,800
	<u>\$ 9,138,000</u>	<u>\$ 9,050,200</u>	<u>\$ (87,800)</u>
<b>CHANGE IN EXPECTED USE OF RESERVES</b>	<b>\$ (500,000)</b>	<b>\$ (970,000)</b>	<b>\$ (470,000)</b>

Community Leadership Academy  
Student Count

ENROLLMENT

	2016-17	2017-18	2018-19	2019-20	3/10/2020	Proposed 2020-21	Difference
Pre-K	30	29	30	28	30	30	2
SPED Pre-K	0	0	0	0		0	0
KDG	85	82	71	67	60	70	3
1ST	88	86	78	63	60	60	-3
2ND	82	90	84	68	63	60	-8
3RD	89	83	87	82	81	60	-22
4TH	85	88	77	74	72	80	6
5TH	90	90	81	72	71	70	-2
Specials							
<b>BLDG A</b>	<b>549</b>	<b>548</b>	<b>508</b>	<b>454</b>	<b>437</b>	<b>430</b>	<b>-24</b>
6TH	80	89	83	67	65	65	-2
7TH	67	81	66	77	75	60	-17
8TH	64	67	63	60	57	70	10
9th	51	54	33	49	47	50	1
10th	48	35	38	27	25	40	13
11th	19	36	23	30	29	25	-5
12th	30	17	29	17	17	25	8
<b>BLDG B</b>	<b>359</b>	<b>379</b>	<b>335</b>	<b>327</b>	<b>315</b>	<b>335</b>	<b>8</b>
	908	927	843	781	752	765	
	519	519	478	426	407	400	
	211	237	212	204	197	195	
	148	142	123	123	118	140	

FUNDED PUPIL COUNT

	2016-17	2017-18	2018-19	2019-20	3/10/2020	Proposed 2020-21	Difference
Pre-K	15.0	14.5	15.0	14.0	15.0	15.0	1
SPED Pre-K	0.0	0.0	0.0	0.0	0.0	0.0	0
KDG	89.3	88.6	76.2	67	60	70	3
1ST	88	86	78	63	60	60	-3
2ND	82	90	84	68	63	60	-8
3RD	89	83	87	82	81	60	-22
4TH	85	88	77	74	72	80	6
5TH	90	90	81	72	71	70	-2
6TH	80	89	83	67	65	65	-2
7TH	67	81	66	77	75	60	-17
8TH	64	67	63	60	57	70	10
9th	51	54	33	49	47	50	1
10th	48	35	38	27	25	40	13
11th	19	36	23	30	29	25	-5
12th	30	17	29	17	17	25	8
	897.3	919.1	833.2	767.0	737.0	750.0	<b>-17.0</b>

<b>Increased Funded P</b>	<b>-45.82</b>	<b>21.76</b>	<b>-85.88</b>	<b>-66.18</b>	<b>-30.00</b>	<b>-17.00</b>
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	2016-17	2017-18	2018-19	2019-20	3/10/2020	Proposed 2020-21	MAY EST 95%
\$	7,688	7,904	8,321	8,613	8,613	8,740	\$ 8,303
\$	-	-	-	(3)	(3)	(130)	\$ (124)
\$	7,688	7,904	8,321	8,610	8,610	8,610	\$ 8,180
\$	6,898,000	7,264,300	6,932,900	6,603,900		6,457,500	\$ 6,134,600
				(329,000)		(146,400)	\$ (322,900)
							\$ (469,300)

Community Leadership Academy  
Staffing

STAFFING PLAN

FY 2019-20 AMENDED

	Regular Staffing		Title I & III Staffing		Other Staffing	
	Teachers	Assistants	Teachers	Assistants	Admin	Support
Pre-K	2	0				
KDG	3	1				
1ST	3	1		0		
2ND	3	0.5		0.5		
3RD	3	0.5		0.5		
4TH	3	0.5		0.5		
5TH	3	0	0	1		
Specialists	3		0.5	0.5		
SPED	3	1				
6TH-12th	20	1.5		1.5		
School Office					4	5
Nurse/Student Info						2
Mtncce/Custodians						10
Bus Drivers						5
Cooks						8
Central Staff					2	1
<b>Total</b>	<b>46</b>	<b>6</b>	<b>0.5</b>	<b>4.5</b>	<b>6</b>	<b>31</b>

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STAFFING PLAN

FY 2020-21 Projected

	Regular Staffing		Title I & III Staffing		Other Staffing	
	Teachers	Assistants	Teachers	Assistants	Admin	Support
Pre-K	2	0				
KDG	3	1				
1ST	3	1		0		
2ND	3	0.5		0.5		
3RD	3	0.5		0.5		
4TH	3	0.5		0.5		
5TH	3	0	0	1		
Specialists	3		0.5	0.5		
SPED	3	1				
6TH-12th	20	1.5		1.5		
School Office					4	6
Nurse/Student Info						2
Mtncce/Custodians						10
Bus Drivers						5
Cooks						8
Central Staff					2	1
<b>Total</b>	<b>46</b>	<b>6</b>	<b>0.5</b>	<b>4.5</b>	<b>6</b>	<b>32</b>

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Difference	0	0	0	0	0	1
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- 0 Teachers
- 0 Teacher Assistants
- 1 Cooks
- Hourly Custodians
- 0 Principal/Admin
- 1

FY2020-21 PRELIMINARY UNIFORM SUMMARY  
BUDGET

COMMUNITY LEADERSHIP ACADEMY District Code: Adopted Budget Approved: Budgeted Funded Pupil Count: 750		Object Source	11 Charter School Fund	52 Building Corp I	53 Building Corp II	TOTAL
<b>Beginning Fund Balance (Includes All Reserves)</b>		750	5,343,900	608,500	(1,933,700)	4,018,700
<b>Revenues</b>						
Local Sources	1000 - 1999	142,000	679,000	1,268,500	2,089,500	
Intermediate Sources	2000 - 2999	-	-	-	-	
State Sources	3000 - 3999	6,982,300	-	-	6,982,300	
Federal Sources	4000 - 4999	923,400	-	-	923,400	
<b>Total Revenues</b>			8,047,700	679,000	1,268,500	9,995,200
<b>Total Beginning Fund Balance and Reserves</b>			13,391,600	1,287,500	(665,200)	14,013,900
Total Allocations To/From Other Funds	5600,5700, 5800	-	-	-	-	
Transfers To/From Other Funds	5200 - 5300	32,500	(12,500)	(20,000)	-	
Other Sources	5100,5400, 5500,5900, 5990, 5991	-	-	-	-	
<b>Available Beginning Fund Balance &amp; Revenues (Plus Or Minus (If Revenue) Allocations And Transfers)</b>			13,424,100	1,275,000	(685,200)	14,013,900
<b>Expenditures</b>						
<b>Instruction - Program 0010 to 2099</b>						
Salaries	0100	2,325,000	-	-	2,325,000	
Employee Benefits	0200	885,400	-	-	885,400	
Purchased Services	0300,0400, 0500	137,900	-	-	137,900	
Supplies and Materials	0600	257,700	-	-	257,700	
Property	0700	45,300	-	-	45,300	
Other	0800, 0900	1,400	-	-	1,400	
<b>Total Instruction</b>			3,652,700	-	-	3,652,700
<b>Supporting Services</b>						
<b>Students - Program 2100</b>						
Salaries	0100	120,700	-	-	120,700	
Employee Benefits	0200	38,900	-	-	38,900	
Purchased Services	0300,0400, 0500	22,000	-	-	22,000	
Supplies and Materials	0600	5,000	-	-	5,000	
Property	0700	-	-	-	-	
Other	0800, 0900	-	-	-	-	
<b>Total Students</b>			186,600	-	-	186,600
<b>Instructional Staff - Program 2200</b>						
Salaries	0100	167,700	-	-	167,700	
Employee Benefits	0200	66,200	-	-	66,200	
Purchased Services	0300,0400, 0500	21,000	-	-	21,000	
Supplies and Materials	0600	5,400	-	-	5,400	
Property	0700	-	-	-	-	
Other	0800, 0900	1,600	-	-	1,600	
<b>Total Instructional Staff</b>			261,900	-	-	261,900

FY2020-21 PRELIMINARY UNIFORM SUMMARY  
BUDGET

COMMUNITY LEADERSHIP ACADEMY District Code: Adopted Budget Approved: Budgeted Funded Pupil Count: 750		Object Source	11 Charter School Fund	52 Building Corp I	53 Building Corp II	TOTAL
<b>General Administration - Program 2300, including Program 2303 and 2304</b>						
Salaries	0100	-	-	-	-	-
Employee Benefits	0200	-	-	-	-	-
Purchased Services	0300,0400, 0500	168,000	-	-	-	168,000
Supplies and Materials	0600	1,000	-	-	-	1,000
Property	0700	-	-	-	-	-
Other	0800, 0900	4,400	-	-	-	4,400
<b>Total School Administration</b>			173,400	-	-	173,400
<b>School Administration - Program 2400</b>						
Salaries	0100	314,200	-	-	-	314,200
Employee Benefits	0200	108,000	-	-	-	108,000
Purchased Services	0300,0400, 0500	11,000	-	-	-	11,000
Supplies and Materials	0600	8,000	-	-	-	8,000
Property	0700	-	-	-	-	-
Other	0800, 0900	-	-	-	-	-
<b>Total School Administration</b>			441,200	-	-	441,200
<b>Business Services - Program 2500, including Program 2501</b>						
Salaries	0100	47,100	-	-	-	47,100
Employee Benefits	0200	16,500	-	-	-	16,500
Purchased Services	0300,0400, 0500	78,700	-	-	-	78,700
Supplies and Materials	0600	4,000	-	-	-	4,000
Property	0700	-	-	-	-	-
Other	0800, 0900	-	-	-	-	-
<b>Total Business Services</b>			146,300	-	-	146,300
<b>Operations and Maintenance - Program 2600</b>						
Salaries	0100	174,600	-	-	-	174,600
Employee Benefits	0200	58,200	-	-	-	58,200
Purchased Services	0300,0400, 0500	2,050,300	-	-	-	2,050,300
Supplies and Materials	0600	220,000	-	-	-	220,000
Property	0700	9,000	90,000	160,000	-	259,000
Other	0800, 0900	-	20,000	20,000	-	40,000
<b>Total Operations and Maintenance</b>			2,512,100	110,000	180,000	2,802,100
<b>Student Transportation - Program 2700</b>						
Salaries	0100	107,600	-	-	-	107,600
Employee Benefits	0200	24,800	-	-	-	24,800
Purchased Services	0300,0400, 0500	169,800	-	-	-	169,800
Supplies and Materials	0600	15,000	-	-	-	15,000
Property	0700	4,900	-	-	-	4,900
Other	0800, 0900	-	-	-	-	-
<b>Total Student Transportation</b>			322,100	-	-	322,100

FY2020-21 PRELIMINARY UNIFORM SUMMARY  
BUDGET

COMMUNITY LEADERSHIP ACADEMY District Code: Adopted Budget Approved: Budgeted Funded Pupil Count: 750		Object Source	11 Charter School Fund	52 Building Corp I	53 Building Corp II	TOTAL
<b>Central Support - Program 2800, including Program 2801</b>						
Salaries	0100	95,200	-	-	95,200	
Employee Benefits	0200	23,300	-	-	23,300	
Purchased Services	0300,0400, 0500	577,200	-	-	577,200	
Supplies and Materials	0600	43,200	-	-	43,200	
Property	0700	25,000	-	-	25,000	
Other	0800, 0900	8,500	-	-	8,500	
<b>Total Central Support</b>		<b>772,400</b>	<b>-</b>	<b>-</b>	<b>772,400</b>	
<b>Food Service Operations - Program 3100</b>						
Salaries	0100	165,000	-	-	165,000	
Employee Benefits	0200	84,000	-	-	84,000	
Purchased Services	0300,0400, 0500	20,500	-	-	20,500	
Supplies and Materials	0600	300,000	-	-	300,000	
Property	0700	-	-	-	-	
Other	0800, 0900	-	-	-	-	
<b>Total Other Support</b>		<b>569,500</b>	<b>-</b>	<b>-</b>	<b>569,500</b>	
<b>Other Uses - Program 5000s - including Transfers Out and/or Allocations Out as an expenditure</b>						
Salaries	0100	N/A	N/A	N/A	N/A	
Employee Benefits	0200	N/A	N/A	N/A	N/A	
Purchased Services	0300,0400, 0500	N/A	N/A	N/A	N/A	
Supplies and Materials	0600	N/A	N/A	N/A	N/A	
Property	0700	N/A	N/A	N/A	N/A	
Other	0800, 0900	12,000	460,000	1,165,000	1,637,000	
<b>Total Other Uses</b>		<b>12,000</b>	<b>460,000</b>	<b>1,165,000</b>	<b>1,637,000</b>	
<b>Total Expenditures</b>		<b>9,050,200</b>	<b>570,000</b>	<b>1,345,000</b>	<b>10,965,200</b>	
<b>Expenditures per Pupil</b>		<b>12,067</b>	<b>760</b>	<b>1,793</b>	<b>14,620</b>	
<b>APPROPRIATED RESERVES</b>						
Unrestricted Fund Balance (9900)	<b>0840</b>	4,048,900	-	-	4,048,900	
Other Restricted Reserves (932X)	<b>0840</b>	-	705,000	(2,030,200)	(1,325,200)	
Reserved Fund Balance (9100)	<b>0840</b>	-	-	-	-	
District Emergency Reserve (9315)	<b>0840</b>	-	-	-	-	
Reserve for TABOR 3% (9321)	<b>0840</b>	325,000	-	-	325,000	
Reserve for TABOR - Multi-Year Obligations (9322)	<b>0840</b>	-	-	-	-	
<b>Total Reserves</b>		<b>4,373,900</b>	<b>705,000</b>	<b>(2,030,200)</b>	<b>3,048,700</b>	
<b>Total Expenditures and Appropriated Reserves</b>		<b>13,424,100</b>	<b>1,275,000</b>	<b>(685,200)</b>	<b>14,013,900</b>	

FY2020-21 PRELIMINARY UNIFORM SUMMARY  
BUDGET

COMMUNITY LEADERSHIP ACADEMY District Code: Adopted Budget Approved:  Budgeted Funded Pupil Count: 750	Object Source	11 Charter School Fund	52 Building Corp I	53 Building Corp II	TOTAL
<b>BUDGETED ENDING FUND BALANCE</b>					
Non-spendable fund balance (9900)	6710	-	-	-	-
Restricted fund balance (9990)	6720	-	-	-	-
TABOR 3% emergency reserve (9321)	6721	325,000	-	-	325,000
TABOR multi year obligations (9322)	6722	-	-	-	-
District emergency reserve (letter of credit or real estate) (9323)	6723	-	-	-	-
Colorado Preschool Program (CPP) (9324)	6724	-	-	-	-
Full day kindergarten reserve (9325)	6725	-	-	-	-
Risk-related / restricted capital reserve (9326)	6726	-	-	-	-
BEST capital renewal reserve (9327)	6727	-	-	-	-
Committed fund balance (9900)	6750	-	-	-	-
Committed fund balance (15% limit) (9200)	6750	-	-	-	-
Assigned fund balance (9900) SPED	6760	85,000	-	-	85,000
Unassigned fund balance (9900)	6770	-	-	-	-
Net investment in capital assets (9900)	6790	-	(430,300)	(3,757,600)	(4,187,900)
Restricted net position (9900)	6791	-	1,135,300	1,727,400	2,862,700
Unrestricted net position (9900)	6792	3,963,900	-	-	3,963,900
<b>Expected Ending Fund Balance</b>		4,373,900	705,000	(2,030,200)	3,048,700
<b>Total Available Beginning Fund Balance &amp; Revenues Less Total Expenditures &amp; Reserves Less Ending Fund Balance (Shall Equal Zero (0))</b>		-	-	-	-

Use of a portion of beginning fund balance resolution required?

<b>Yes</b>	No	<b>Yes</b>	<b>Yes</b>
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**COMMUNITY LEADERSHIP ACADEMY  
PRELIMINARY BUDGET FOR FY 2020-21 (All Funds Summary)  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	General Operations	Building Corporation I	Building Corporation II	Total All Funds	
1	750			750	
2	\$ 8,180			\$ 8,180	
	<b>REVENUES</b>				
3	\$ 6,134,600	\$ -	\$ -	\$ 6,134,600	61.4%
4	\$ 95,000	\$ 10,000	\$ 25,000	\$ 130,000	1.3%
5	\$ 4,000			\$ 4,000	0.0%
6	\$ -			\$ -	0.0%
7	\$ 43,000			\$ 43,000	0.4%
8	\$ 62,000			\$ 62,000	0.6%
9	\$ 195,000			\$ 195,000	2.0%
10	\$ 50,100			\$ 50,100	0.5%
11	\$ 40,000			\$ 40,000	0.4%
12	\$ 45,000			\$ 45,000	0.5%
13	\$ 175,000			\$ 175,000	1.8%
14	\$ -			\$ -	0.0%
15	\$ 25,600			\$ 25,600	0.3%
16	\$ 170,000			\$ 170,000	1.7%
17	\$ 85,000			\$ 85,000	0.9%
18	\$ 390,000			\$ 390,000	3.9%
19	\$ 228,500			\$ 228,500	2.3%
20	\$ 190,000			\$ 190,000	1.9%
21	\$ 3,400			\$ 3,400	0.0%
22	\$ 8,500			\$ 8,500	0.1%
23	\$ 46,000			\$ 46,000	0.5%
24	\$ 57,000			\$ 57,000	0.6%
25	\$ 32,500	\$ (12,500)	\$ (20,000)	\$ -	0.0%
26	\$ -	\$ 669,000	\$ 1,243,500	\$ 1,912,500	19.1%
26	<b>Total Revenues</b>	<b>\$ 8,080,200</b>	<b>\$ 666,500</b>	<b>\$ 1,248,500</b>	<b>\$ 9,995,200 100.0%</b>
	<b>TOTAL EXPENDITURES</b>				
27	\$ 3,517,100	\$ -	\$ -	\$ 3,517,100	32.1%
28	\$ 1,305,300	\$ -	\$ -	\$ 1,305,300	11.9%
29	\$ 1,343,900	\$ -	\$ -	\$ 1,343,900	12.3%
30	\$ 859,300	\$ -	\$ -	\$ 859,300	7.8%
31	\$ 84,200	\$ -	\$ -	\$ 84,200	0.8%
32	\$ 1,912,500	\$ 90,000	\$ 160,000	\$ 2,162,500	19.7%
33	\$ 15,900	\$ 20,000	\$ 20,000	\$ 55,900	0.5%
34	\$ 12,000	\$ 460,000	\$ 1,165,000	\$ 1,637,000	14.9%
35	<b>Total Expenditures</b>	<b>\$ 9,050,200</b>	<b>\$ 570,000</b>	<b>\$ 1,345,000</b>	<b>\$ 10,965,200 100.0%</b>
	<b>EXCESS (DEFICIENCY) OF REVENUE</b>				
36	<b>OVER EXPENDITURES &amp; TRANSFERS</b>	<b>\$ (970,000)</b>	<b>\$ 96,500</b>	<b>\$ (96,500)</b>	<b>\$ (970,000)</b>
37	<b>Beginning Fund Balance</b>	<b>\$ 5,343,900</b>	<b>\$ 608,500</b>	<b>\$ (1,933,700)</b>	<b>\$ 4,018,700</b>
38	<b>Ending Fund Balance</b>	<b>\$ 4,373,900</b>	<b>\$ 705,000</b>	<b>\$ (2,030,200)</b>	<b>\$ 3,048,700</b>
39	<b>FORECASTED ENDING BALANCE</b>	<b>\$ 4,373,900</b>	<b>\$ 705,000</b>	<b>\$ (2,030,200)</b>	<b>\$ 3,048,700</b>
	<b>Detail for Ending Reserves</b>				
40	<b>TABOR RESERVE (3%)</b>	<b>\$ 325,000</b>		<b>\$ 325,000</b>	
41	<b>Operating Reserve</b>	<b>\$ 925,000</b>		<b>\$ 925,000</b>	
42	<b>Assigned SPED Reserve</b>	<b>\$ 85,000</b>		<b>\$ 85,000</b>	
43	<b>Repair &amp; Replacement</b>	<b>\$ -</b>	<b>\$ 55,800</b>	<b>\$ 115,000</b>	<b>\$ 170,800</b>
44	<b>General Unrestricted Reserve</b>	<b>\$ 3,038,900</b>	<b>\$ -</b>	<b>\$ (2,145,200)</b>	<b>\$ 893,700</b>
45	<b>Debt Service Reserve</b>	<b>\$ -</b>	<b>\$ 649,200</b>	<b>\$ -</b>	<b>\$ 649,200</b>
46	<b>Total</b>	<b>\$ 4,373,900</b>	<b>\$ 705,000</b>	<b>\$ (2,030,200)</b>	<b>\$ 3,048,700</b>

**COMMUNITY LEADERSHIP ACADEMY  
PRELIMINARY BUDGET FOR FY 2020-21 (All Funds Summary)  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	General Operations	Building Corporation I	Building Corporation II	Total All Funds		
47	<b>APPROPRIATION AMOUNT</b>	<b>\$ 13,424,100</b>	<b>\$ 1,275,000</b>	<b>\$ 1,345,000</b>	<b>\$ 16,044,100</b>	
<b>EXPENDITURES</b>						
<b>Instruction</b>						
48	Salaries	\$ 2,325,000	\$ -	\$ -	\$ 2,325,000	
49	Fringe Benefits	\$ 885,400	\$ -	\$ -	\$ 885,400	
50	Purchased Services	\$ 137,900	\$ -	\$ -	\$ 137,900	
51	Supplies - Materials	\$ 257,700	\$ -	\$ -	\$ 257,700	
52	Capital Outlay	\$ 45,300	\$ -	\$ -	\$ 45,300	
53	Other Expense	\$ 1,400	\$ -	\$ -	\$ 1,400	
54		<b>\$ 3,652,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,652,700</b>	<b>33.3%</b>
<b>Pupil Support - Pupil</b>						
55	Salaries	\$ 120,700	\$ -	\$ -	\$ 120,700	
56	Fringe Benefits	\$ 38,900	\$ -	\$ -	\$ 38,900	
57	Purchased Services	\$ 22,000	\$ -	\$ -	\$ 22,000	
58	Supplies - Materials	\$ 5,000	\$ -	\$ -	\$ 5,000	
59	Capital Outlay	\$ -	\$ -	\$ -	\$ -	
60	Other Expense	\$ -	\$ -	\$ -	\$ -	
61		<b>\$ 186,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 186,600</b>	<b>1.7%</b>
<b>Instructional Support</b>						
62	Salaries	\$ 167,700	\$ -	\$ -	\$ 167,700	
63	Fringe Benefits	\$ 66,200	\$ -	\$ -	\$ 66,200	
64	Purchased Services	\$ 21,000	\$ -	\$ -	\$ 21,000	
65	Supplies - Materials	\$ 5,400	\$ -	\$ -	\$ 5,400	
66	Capital Outlay	\$ -	\$ -	\$ -	\$ -	
67	Other Expense	\$ 1,600	\$ -	\$ -	\$ 1,600	
68		<b>\$ 261,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 261,900</b>	<b>2.4%</b>
<b>General Administration</b>						
69	Salaries	\$ -	\$ -	\$ -	\$ -	
70	Fringe Benefits	\$ -	\$ -	\$ -	\$ -	
71	Purchased Services	\$ 168,000	\$ -	\$ -	\$ 168,000	
72	Supplies - Materials	\$ 1,000	\$ -	\$ -	\$ 1,000	
73	Capital Outlay	\$ -	\$ -	\$ -	\$ -	
74	Other Expense	\$ 4,400	\$ -	\$ -	\$ 4,400	
75		<b>\$ 173,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 173,400</b>	<b>1.6%</b>
<b>Support Services-</b>						
<b>School Administration</b>						
76	Salaries	\$ 314,200	\$ -	\$ -	\$ 314,200	
77	Fringe Benefits	\$ 108,000	\$ -	\$ -	\$ 108,000	
78	Purchased Services	\$ 11,000	\$ -	\$ -	\$ 11,000	
79	Supplies - Materials	\$ 8,000	\$ -	\$ -	\$ 8,000	
80	Capital Outlay	\$ -	\$ -	\$ -	\$ -	
81	Other Expense	\$ -	\$ -	\$ -	\$ -	
82		<b>\$ 441,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 441,200</b>	<b>4.0%</b>
<b>Business Services</b>						
83	Salaries	\$ 47,100	\$ -	\$ -	\$ 47,100	
84	Fringe Benefits	\$ 16,500	\$ -	\$ -	\$ 16,500	
85	Purchased Services	\$ 78,700	\$ -	\$ -	\$ 78,700	
86	Supplies - Materials	\$ 4,000	\$ -	\$ -	\$ 4,000	
87	Capital Outlay	\$ -	\$ -	\$ -	\$ -	
88	Other Expense	\$ -	\$ -	\$ -	\$ -	
89		<b>\$ 146,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 146,300</b>	<b>1.3%</b>

**COMMUNITY LEADERSHIP ACADEMY  
PRELIMINARY BUDGET FOR FY 2020-21 (All Funds Summary)  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	General Operations	Building Corporation I	Building Corporation II	Total All Funds	
<b>Facilities, Maintenance and Operation of Plant</b>					
90 Salaries	\$ 174,600	\$ -	\$ -	\$ 174,600	
91 Fringe Benefits	\$ 58,200	\$ -	\$ -	\$ 58,200	
92 Purchased Services	\$ 137,800	\$ -	\$ -	\$ 137,800	
93 Supplies - Materials	\$ 220,000	\$ -	\$ -	\$ 220,000	
94 Capital Outlay	\$ 9,000	\$ -	\$ -	\$ 9,000	
95 Depreciation	\$ -	\$ 90,000	\$ 160,000	\$ 250,000	
96 Other Expense	\$ -	\$ 20,000	\$ 20,000	\$ 40,000	
97 Facility Lease	\$ 1,912,500	\$ -	\$ -	\$ 1,912,500	
98	<b>\$ 2,512,100</b>	<b>\$ 110,000</b>	<b>\$ 180,000</b>	<b>\$ 2,802,100</b>	<b>25.6%</b>
<b>Pupil Transportation</b>					
99 Salaries	\$ 107,600	\$ -	\$ -	\$ 107,600	
100 Fringe Benefits	\$ 24,800	\$ -	\$ -	\$ 24,800	
101 Purchased Services	\$ 169,800	\$ -	\$ -	\$ 169,800	
102 Supplies - Materials	\$ 15,000	\$ -	\$ -	\$ 15,000	
103 Capital Outlay	\$ 4,900	\$ -	\$ -	\$ 4,900	
104 Other Expense	\$ -	\$ -	\$ -	\$ -	
105	<b>\$ 322,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 322,100</b>	<b>2.9%</b>
<b>Central Support Services</b>					
106 Salaries	\$ 95,200	\$ -	\$ -	\$ 95,200	
107 Fringe Benefits	\$ 23,300	\$ -	\$ -	\$ 23,300	
108 Purchased Services	\$ 577,200	\$ -	\$ -	\$ 577,200	
109 Supplies - Materials	\$ 43,200	\$ -	\$ -	\$ 43,200	
110 Capital Outlay	\$ 25,000	\$ -	\$ -	\$ 25,000	
111 Other Expense	\$ 8,500	\$ -	\$ -	\$ 8,500	
112	<b>\$ 772,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 772,400</b>	<b>7.0%</b>
<b>Food Services</b>					
113 Salaries	\$ 165,000	\$ -	\$ -	\$ 165,000	
114 Fringe Benefits	\$ 84,000	\$ -	\$ -	\$ 84,000	
115 Purchased Services	\$ 20,500	\$ -	\$ -	\$ 20,500	
116 Supplies - Materials	\$ 300,000	\$ -	\$ -	\$ 300,000	
117 Capital Outlay	\$ -	\$ -	\$ -	\$ -	
118 Other Expense	\$ -	\$ -	\$ -	\$ -	
119	<b>\$ 569,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 569,500</b>	<b>5.2%</b>
<b>Debt Services</b>					
120 Principal	\$ -	\$ -	\$ -	\$ -	
121 Interest	\$ -	\$ 458,600	\$ 1,165,000	\$ 1,623,600	
122 Discount Accretion	\$ -	\$ 1,400	\$ -	\$ 1,400	
123 Fees and Amortization of Issuance Costs	\$ 12,000	\$ -	\$ -	\$ 12,000	
124	<b>\$ 12,000</b>	<b>\$ 460,000</b>	<b>\$ 1,165,000</b>	<b>\$ 1,637,000</b>	<b>14.9%</b>
125	<b>Total Expenditures \$ 9,050,200</b>	<b>\$ 570,000</b>	<b>\$ 1,345,000</b>	<b>\$ 10,965,200</b>	<b>100.0%</b>

**COMMUNITY LEADERSHIP ACADEMY  
GENERAL FUND PRELIMINARY BUDGET FOR FY 2020-21  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	
	Audited	Audited	ADOPTED	AMENDED	ESTIMATED	PRELIMINARY	2020-21	
	6/30/2018	6/30/2019	Budget	BUDGET	2019-20	BUDGET	BUDGET	
			2019-20	2019-20		2020-21	Change	
1 Funded Pupil Count	919.1	833.2	895	767	767	750	-17	
2 Per Pupil Funding	\$ 7,904	\$ 8,321	\$ 8,450	\$ 8,610	\$ 8,610	\$ 8,180	\$ (430)	
<b>REVENUES</b>								
3 School Finance Act Funding	\$ 7,261,802	\$ 6,933,218	\$ 7,558,200	\$ 6,603,900	\$ 6,610,200	\$ 6,134,600	\$ (469,300)	
4 Earnings on Investments	\$ 65,611	\$ 127,733	\$ 125,000	\$ 115,000	\$ 96,700	\$ 95,000	\$ (20,000)	
5 Student Activities	\$ 7,484	\$ 5,862	\$ 5,000	\$ 5,000	\$ 1,500	\$ 4,000	\$ (1,000)	
6 Local Private Grants	\$ 6,443	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
7 Other Local Sources	\$ 78,319	\$ 53,163	\$ 39,800	\$ 53,100	\$ 43,700	\$ 43,000	\$ (10,100)	
8 State Funding	\$ 16,341	\$ 17,804	\$ 15,500	\$ 74,300	\$ 68,700	\$ 62,000	\$ (12,300)	
9 Mill Levy Equalization		\$ 274,006	\$ 274,000	\$ 339,000	\$ 313,500	\$ 195,000	\$ (144,000)	
10 At-Risk Funding	\$ 75,534	\$ 55,274	\$ 47,000	\$ 47,000	\$ 52,000	\$ 50,100	\$ 3,100	
11 Transportation Funding	\$ 43,412	\$ 35,850	\$ 40,000	\$ 40,000	\$ 39,700	\$ 40,000	\$ -	
12 ECEA Special Ed Funding	\$ 48,671	\$ 46,226	\$ 45,000	\$ 45,000	\$ 44,500	\$ 45,000	\$ -	
13 ELPA Categorical Funding	\$ 213,807	\$ 202,503	\$ 195,000	\$ 179,900	\$ 171,700	\$ 175,000	\$ (4,900)	
14 ELPA Excellence Grant		\$ 205,057	\$ -	\$ -	\$ -	\$ -	\$ -	
15 READ Act	\$ 29,351	\$ 25,025	\$ 25,000	\$ 30,000	\$ 30,300	\$ 25,600	\$ (4,400)	
16 Capital Construction Grant	\$ 242,420	\$ 249,842	\$ 245,000	\$ 210,900	\$ 233,000	\$ 170,000	\$ (40,900)	
17 State Paid PERA Revenue	\$ -	\$ 83,491	\$ -	\$ 85,000	\$ 85,000	\$ 85,000	\$ -	
18 Federal Grants	\$ 446,281	\$ 402,690	\$ 400,000	\$ 420,500	\$ 298,400	\$ 390,000	\$ (30,500)	
19 Title I	\$ 244,716	\$ 278,489	\$ 240,000	\$ 228,500	\$ 228,500	\$ 228,500	\$ -	
20 ESSER Stimulus Funding			\$ -	\$ -	\$ -	\$ 190,000	\$ 190,000	
21 Title I Homeless & PI	\$ 6,241	\$ 5,509	\$ 5,000	\$ 3,400	\$ 3,400	\$ 3,400	\$ -	
22 Title II	\$ 8,863	\$ 7,735	\$ 7,000	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	
23 Title III	\$ 36,701	\$ 38,763	\$ 33,000	\$ 37,000	\$ 28,200	\$ 46,000	\$ 9,000	
24 IDEA	\$ 65,739	\$ 72,836	\$ 67,000	\$ 57,000	\$ 57,000	\$ 57,000	\$ -	
25 Transfers from/(to) Other Funds	\$ (26,000)	\$ 47,045	\$ -	\$ 55,000	\$ 55,100	\$ 32,500	\$ (22,500)	
						\$	\$ -	
26	<b>Total Revenues</b>	<b>\$ 8,871,735</b>	<b>\$ 9,168,121</b>	<b>\$ 9,366,500</b>	<b>\$ 8,638,000</b>	<b>\$ 8,469,600</b>	<b>\$ 8,080,200</b>	<b>\$ (557,800)</b>
<b>TOTAL EXPENDITURES</b>								
27	Salaries	\$ 2,973,153	\$ 3,525,897	\$ 3,668,500	\$ 3,537,700	\$ 3,480,900	\$ 3,517,100	\$ (20,600)
28	Fringe Benefits	\$ 1,156,736	\$ 1,302,829	\$ 1,321,700	\$ 1,278,000	\$ 1,299,800	\$ 1,305,300	\$ 27,300
29	Purchased Services	\$ 1,152,050	\$ 1,132,616	\$ 1,299,200	\$ 1,412,100	\$ 1,295,800	\$ 1,343,900	\$ (68,200)
30	Supplies - Materials	\$ 788,803	\$ 820,759	\$ 962,600	\$ 881,600	\$ 797,800	\$ 859,300	\$ (22,300)
31	Capital Outlay	\$ 18,522	\$ 28,513	\$ 176,600	\$ 84,200	\$ 80,800	\$ 84,200	\$ -
32	Other Expense	\$ 6,101	\$ 2,513	\$ 15,900	\$ 15,900	\$ 15,500	\$ 15,900	\$ -
33	Facility Lease	\$ 1,912,743	\$ 1,912,555	\$ 1,912,500	\$ 1,912,500	\$ 1,911,500	\$ 1,912,500	\$ -
34	Debt Payments	\$ 7,770	\$ 16,098	\$ 9,500	\$ 16,000	\$ 9,000	\$ 12,000	\$ (4,000)
35	<b>Total Expenditures</b>	<b>\$ 8,015,877</b>	<b>\$ 8,741,781</b>	<b>\$ 9,366,500</b>	<b>\$ 9,138,000</b>	<b>\$ 8,891,100</b>	<b>\$ 9,050,200</b>	<b>\$ (87,800)</b>

**COMMUNITY LEADERSHIP ACADEMY  
GENERAL FUND PRELIMINARY BUDGET FOR FY 2020-21  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	
	Audited	Audited	ADOPTED	AMENDED	ESTIMATED	PRELIMINARY	2020-21	
	6/30/2018	6/30/2019	Budget	BUDGET	2019-20	BUDGET	BUDGET	
			2019-20	2019-20		2020-21	Change	
<b>EXCESS (DEFICIENCY) OF REVENUE</b>								
36	OVER EXPENDITURES & TRANFER	\$ 855,858	\$ 426,340	\$ -	\$ (500,000)	\$ (421,500)	\$ (970,000)	\$ (470,000)
37	Beginning Fund Balance	\$ 4,483,225	\$ 5,339,082	\$ 5,495,000	\$ 5,765,400	\$ 5,765,400	\$ 5,343,900	\$ (421,500)
38	Ending Fund Balance	\$ 5,339,082	\$ 5,765,423	\$ 5,495,000	\$ 5,265,400	\$ 5,343,900	\$ 4,373,900	\$ (891,500)
39	FORECASTED ENDING BALANCE		\$ 5,495,000	\$ 5,265,400	\$ 5,343,900	\$ 4,373,900		
<b>Detail for Ending Reserves</b>								
40	TABOR RESERVE (3%)	\$ 314,000	\$ 338,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ 325,000	\$ -
41	Operating Reserve	\$ 805,000	\$ 865,500	\$ 925,000	\$ 925,000	\$ 925,000	\$ 925,000	\$ -
42	Assigned SPED Reserve	\$ -	\$ -	\$ 83,400	\$ 85,000	\$ 85,000	\$ 85,000	\$ -
43	Repair & Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
44	General Unrestricted Reserve	\$ 4,220,082	\$ 4,561,923	\$ 4,161,600	\$ 3,930,400	\$ 4,008,900	\$ 3,038,900	\$ (891,500)
45	Debt Service Reserve							
46		\$ 5,339,082	\$ 5,765,423	\$ 5,495,000	\$ 5,265,400	\$ 5,343,900	\$ 4,373,900	\$ (891,500)
47	<b>APPROPRIATION AMOUNT</b>			<b>\$14,861,500</b>	<b>\$ 14,403,400</b>		<b>\$ 13,424,100</b>	
<b>EXPENDITURES</b>								
<b>Instruction</b>								
48	Salaries	\$ 2,038,639	\$ 2,264,874	\$ 2,350,000	\$ 2,303,700	\$ 2,286,800	\$ 2,325,000	\$ 21,300
49	Fringe Benefits	\$ 803,962	\$ 852,283	\$ 875,000	\$ 859,900	\$ 881,000	\$ 885,400	\$ 25,500
50	Purchased Services	\$ 276,538	\$ 214,852	\$ 137,900	\$ 137,900	\$ 171,400	\$ 137,900	\$ -
51	Supplies - Materials	\$ 196,015	\$ 229,872	\$ 323,600	\$ 275,000	\$ 243,200	\$ 257,700	\$ (17,300)
52	Capital Outlay	\$ 18,122	\$ 18,893	\$ 25,000	\$ 45,300	\$ 45,300	\$ 45,300	\$ -
53	Other Expense	\$ 4,113	\$ 903	\$ 1,400	\$ 1,400	\$ 1,000	\$ 1,400	\$ -
54		\$ 3,337,388	\$ 3,581,677	\$ 3,712,900	\$ 3,623,200	\$ 3,628,700	\$ 3,652,700	\$ 29,500
<b>Pupil Support - Pupil</b>								
55	Salaries	\$ 129,863	\$ 103,120	\$ 110,000	\$ 114,000	\$ 121,200	\$ 120,700	\$ 6,700
56	Fringe Benefits	\$ 43,547	\$ 32,983	\$ 35,000	\$ 37,000	\$ 39,000	\$ 38,900	\$ 1,900
57	Purchased Services	\$ 17,236	\$ 22,039	\$ 25,000	\$ 22,000	\$ 18,100	\$ 22,000	\$ -
58	Supplies - Materials	\$ 5,005	\$ 5,644	\$ 8,000	\$ 5,000	\$ 5,600	\$ 5,000	\$ -
59	Capital Outlay				\$ -	\$ -	\$ -	\$ -
60	Other Expense							\$ -
61		\$ 195,651	\$ 163,786	\$ 178,000	\$ 178,000	\$ 183,900	\$ 186,600	\$ 8,600

**COMMUNITY LEADERSHIP ACADEMY  
GENERAL FUND PRELIMINARY BUDGET FOR FY 2020-21  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)
	Audited	Audited	ADOPTED	AMENDED	ESTIMATED	PRELIMINARY	2020-21
	6/30/2018	6/30/2019	Budget	BUDGET	2019-20	BUDGET	BUDGET
			2019-20	2019-20		2020-21	Change
<b>Instructional Support</b>							
62 Salaries	\$ 211,615	\$ 258,999	\$ 245,000	\$ 198,700	\$ 177,500	\$ 167,700	\$ (31,000)
63 Fringe Benefits	\$ 75,333	\$ 93,305	\$ 87,500	\$ 73,000	\$ 66,000	\$ 66,200	\$ (6,800)
64 Purchased Services	\$ 10,902	\$ 35,794	\$ 48,500	\$ 21,000	\$ 17,400	\$ 21,000	\$ -
65 Supplies - Materials	\$ -	\$ -	\$ 5,400	\$ 5,400	\$ 1,500	\$ 5,400	\$ -
66 Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
67 Other Expense	\$ 1,355	\$ 1,019	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ -
68	<b>\$ 299,205</b>	<b>\$ 389,116</b>	<b>\$ 388,000</b>	<b>\$ 299,700</b>	<b>\$ 264,000</b>	<b>\$ 261,900</b>	<b>\$ (37,800)</b>
<b>General Administration</b>							
69 Salaries							\$ -
70 Fringe Benefits							\$ -
71 Purchased Services	\$ 92,355	\$ 115,348	\$ 195,100	\$ 228,600	\$ 212,500	\$ 168,000	\$ (60,600)
72 Supplies - Materials	\$ 872	\$ 473	\$ 4,500	\$ 1,000	\$ 500	\$ 1,000	\$ -
73 Capital Outlay							\$ -
74 Other Expense			\$ 4,400	\$ 4,400	\$ 4,400	\$ 4,400	\$ -
75	<b>\$ 93,227</b>	<b>\$ 115,821</b>	<b>\$ 204,000</b>	<b>\$ 234,000</b>	<b>\$ 217,400</b>	<b>\$ 173,400</b>	<b>\$ (60,600)</b>
<b>Support Services-</b>							
<b>School Administration</b>							
76 Salaries	\$ 196,524	\$ 309,619	\$ 350,000	\$ 320,000	\$ 311,600	\$ 314,200	\$ (5,800)
77 Fringe Benefits	\$ 80,486	\$ 115,823	\$ 122,500	\$ 105,000	\$ 108,700	\$ 108,000	\$ 3,000
78 Purchased Services	\$ 10,706	\$ 9,661	\$ 11,000	\$ 11,000	\$ 19,900	\$ 11,000	\$ -
79 Supplies - Materials	\$ 8,419	\$ 23,229	\$ 8,000	\$ 8,000	\$ 8,500	\$ 8,000	\$ -
80 Capital Outlay				\$ -	\$ -	\$ -	\$ -
81 Other Expense							\$ -
82	<b>\$ 296,134</b>	<b>\$ 458,332</b>	<b>\$ 491,500</b>	<b>\$ 444,000</b>	<b>\$ 448,700</b>	<b>\$ 441,200</b>	<b>\$ (2,800)</b>
<b>Business Services</b>							
83 Salaries	\$ 45,193	\$ 48,011	\$ 48,000	\$ 48,000	\$ 47,100	\$ 47,100	\$ (900)
84 Fringe Benefits	\$ 20,610	\$ 16,581	\$ 17,500	\$ 17,500	\$ 16,500	\$ 16,500	\$ (1,000)
85 Purchased Services	\$ 51,471	\$ 58,100	\$ 76,700	\$ 76,700	\$ 76,700	\$ 78,700	\$ 2,000
86 Supplies - Materials	\$ 925	\$ 17,564	\$ 4,000	\$ 4,000	\$ 5,300	\$ 4,000	\$ -
87 Capital Outlay				\$ -	\$ -	\$ -	\$ -
88 Other Expense							\$ -
89	<b>\$ 118,198</b>	<b>\$ 140,255</b>	<b>\$ 146,200</b>	<b>\$ 146,200</b>	<b>\$ 145,600</b>	<b>\$ 146,300</b>	<b>\$ 100</b>
<b>Facilities, Maintenance and</b>							
<b>Operation of Plant</b>							
90 Salaries	\$ 182,933	\$ 189,848	\$ 185,000	\$ 172,800	\$ 176,100	\$ 174,600	\$ 1,800
91 Fringe Benefits	\$ 56,540	\$ 69,711	\$ 63,200	\$ 57,300	\$ 59,400	\$ 58,200	\$ 900
92 Purchased Services	\$ 96,979	\$ 98,159	\$ 152,300	\$ 152,300	\$ 126,600	\$ 137,800	\$ (14,500)
93 Supplies - Materials	\$ 218,805	\$ 211,545	\$ 248,400	\$ 225,000	\$ 211,000	\$ 220,000	\$ (5,000)
94 Capital Outlay	\$ 400	\$ 2,250	\$ 15,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ -

**COMMUNITY LEADERSHIP ACADEMY  
GENERAL FUND PRELIMINARY BUDGET FOR FY 2020-21  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)	
	Audited	Audited	ADOPTED	AMENDED	ESTIMATED	PRELIMINARY	2020-21	
	6/30/2018	6/30/2019	Budget	BUDGET	2019-20	BUDGET	BUDGET	
			2019-20	2019-20		2020-21	Change	
95 Other Expense							\$ -	
96 Quebec Street Lease	\$ 1,242,918	\$ 1,243,368	\$ 1,243,500	\$ 1,243,500	\$ 1,243,500	\$ 1,243,500	\$ -	
97 Holly Street Lease	\$ 669,825	\$ 669,188	\$ 669,000	\$ 669,000	\$ 668,000	\$ 669,000	\$ -	
98	<b>\$ 2,468,401</b>	<b>\$ 2,484,068</b>	<b>\$ 2,576,400</b>	<b>\$ 2,528,900</b>	<b>\$ 2,493,600</b>	<b>\$ 2,512,100</b>	<b>\$ (16,800)</b>	
<b>Pupil Transportation</b>								
99 Salaries		\$ 106,495	\$ 115,000	\$ 115,000	\$ 109,600	\$ 107,600	\$ (7,400)	
100 Fringe Benefits		\$ 24,950	\$ 25,000	\$ 25,000	\$ 25,300	\$ 24,800	\$ (200)	
101 Purchased Services	\$ 172,036	\$ 171,141	\$ 58,600	\$ 167,800	\$ 161,000	\$ 169,800	\$ 2,000	
102 Supplies - Materials	\$ 65	\$ 13,229	\$ 17,500	\$ 15,000	\$ 13,200	\$ 15,000	\$ -	
103 Capital Outlay		\$ -	\$ 111,600	\$ 4,900	\$ 4,900	\$ 4,900	\$ -	
104 Other Expense							\$ -	
105	<b>\$ 172,101</b>	<b>\$ 315,814</b>	<b>\$ 327,700</b>	<b>\$ 327,700</b>	<b>\$ 314,000</b>	<b>\$ 322,100</b>	<b>\$ (5,600)</b>	
<b>Central Support Services</b>								
106 Salaries	\$ 37,726	\$ 97,551	\$ 100,500	\$ 100,500	\$ 94,600	\$ 95,200	\$ (5,300)	
107 Fringe Benefits	\$ 8,149	\$ 30,530	\$ 26,000	\$ 26,000	\$ 23,100	\$ 23,300	\$ (2,700)	
108 Purchased Services	\$ 403,370	\$ 389,524	\$ 573,300	\$ 573,300	\$ 478,900	\$ 577,200	\$ 3,900	
109 Supplies - Materials	\$ 34,187	\$ 33,492	\$ 43,200	\$ 43,200	\$ 34,600	\$ 43,200	\$ -	
110 Capital Outlay	\$ -	\$ 7,370	\$ 25,000	\$ 25,000	\$ 21,600	\$ 25,000	\$ -	
111 Other Expense	\$ 633	\$ 592	\$ 8,500	\$ 8,500	\$ 8,500	\$ 8,500	\$ -	
112	<b>\$ 484,064</b>	<b>\$ 559,059</b>	<b>\$ 776,500</b>	<b>\$ 776,500</b>	<b>\$ 661,300</b>	<b>\$ 772,400</b>	<b>\$ (4,100)</b>	
<b>Food Services</b>								
113 Salaries	\$ 130,660	\$ 147,380	\$ 165,000	\$ 165,000	\$ 156,400	\$ 165,000	\$ -	
114 Fringe Benefits	\$ 68,110	\$ 66,664	\$ 70,000	\$ 77,300	\$ 80,800	\$ 84,000	\$ 6,700	
115 Purchased Services	\$ 20,457	\$ 18,000	\$ 20,800	\$ 21,500	\$ 13,300	\$ 20,500	\$ (1,000)	
116 Supplies - Materials	\$ 324,511	\$ 285,712	\$ 300,000	\$ 300,000	\$ 274,400	\$ 300,000	\$ -	
117 Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
118 Other Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
119	<b>\$ 543,737</b>	<b>\$ 517,756</b>	<b>\$ 555,800</b>	<b>\$ 563,800</b>	<b>\$ 524,900</b>	<b>\$ 569,500</b>	<b>\$ 5,700</b>	
<b>Debt Services</b>								
120 Principal								
121 Interest								
122 Discount Accretion								
123 Fees and Amortization	\$ 7,770	\$ 16,098	\$ 9,500	\$ 16,000	\$ 9,000	\$ 12,000	\$ (4,000)	
124	<b>\$ 7,770</b>	<b>\$ 16,098</b>	<b>\$ 9,500</b>	<b>\$ 16,000</b>	<b>\$ 9,000</b>	<b>\$ 12,000</b>	<b>\$ (4,000)</b>	
125	<b>Total Expenditures</b>	<b>\$ 8,015,877</b>	<b>\$ 8,741,781</b>	<b>\$ 9,366,500</b>	<b>\$ 9,138,000</b>	<b>\$ 8,891,100</b>	<b>\$ 9,050,200</b>	<b>\$ (87,800)</b>

**COMMUNITY LEADERSHIP ACADEMY  
BUILDING CORPORATION I PRELIMINARY BUDGET FOR FY 2020-21  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	(A)	(B)	(C)	(D)	(E)	(F)	(G)
	Audited	Audited	ADOPTED	AMENDED	ESTIMATED	PRELIMINARY	2020-21 BUDGET
	6/30/2018	6/30/2019	Budget	BUDGET	2019-20	BUDGET	Change
			2019-20	2019-20	2019-20	2020-21	
<b>REVENUES</b>							
Earnings on Investments	\$ 10,584	\$ 18,452	\$ 16,000	\$ 16,000	\$ 11,000	\$ 10,000	\$ (6,000)
Transfers from/(to) Other Funds	\$ 669,825	\$ 669,188	\$ -	\$ (18,500)	\$ (18,600)	\$ (12,500)	\$ 6,000
Lease Revenue	\$ -	\$ (15,163)	\$ 669,000	\$ 669,000	\$ 668,000	\$ 669,000	\$ -
	\$ -	\$ -					
<b>Total Revenues</b>	<b>\$ 680,409</b>	<b>\$ 672,477</b>	<b>\$ 685,000</b>	<b>\$ 666,500</b>	<b>\$ 660,400</b>	<b>\$ 666,500</b>	<b>\$ -</b>

<b>TOTAL EXPENDITURES</b>							
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies - Materials	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ 94,748	\$ 92,287	\$ 99,600	\$ 93,600	\$ 93,600	\$ 90,000	\$ (3,600)
Other Expense	\$ -	\$ -	\$ 11,000	\$ 18,500	\$ -	\$ 20,000	\$ 1,500
Debt Payments	\$ 486,188	\$ 475,550	\$ 464,400	\$ 471,500	\$ 468,400	\$ 460,000	\$ (11,500)
<b>Total Expenditures</b>	<b>\$ 580,936</b>	<b>\$ 567,837</b>	<b>\$ 575,000</b>	<b>\$ 583,600</b>	<b>\$ 562,000</b>	<b>\$ 570,000</b>	<b>\$ (13,600)</b>

<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES &amp; TRANSFERS</b>	\$ 99,474	\$ 104,639	\$ 110,000	\$ 82,900	\$ 98,400	\$ 96,500	\$ 13,600
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<b>Beginning Fund Balance</b>	\$ 305,938	\$ 405,412	\$ 501,300	\$ 510,100	\$ 510,100	\$ 608,500	\$ 98,400
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<b>Ending Fund Balance</b>	<b>\$ 405,412</b>	<b>\$ 510,051</b>	<b>\$ 611,300</b>	<b>\$ 593,000</b>	<b>\$ 608,500</b>	<b>\$ 705,000</b>	<b>\$ 112,000</b>
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<b>FORECASTED ENDING BALANCE</b>		<b>\$ 510,051</b>	<b>\$ 611,300</b>	<b>\$ 593,000</b>	<b>\$ 608,500</b>	<b>\$ 705,000</b>	
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<b>Detail for Ending Reserves</b>							
<b>TABOR RESERVE (3%)</b>							
<b>Operating Reserve</b>							
Repair & Replacement	\$ 55,365	\$ 55,582	\$ 55,100	\$ 55,800	\$ 55,800	\$ 55,800	\$ -
General Unrestricted Reserve			\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service Reserve	\$ 350,047	\$ 454,469	\$ 556,200	\$ 537,200	\$ 552,700	\$ 649,200	\$ 112,000
	\$ 405,412	\$ 510,051	\$ 611,300	\$ 593,000	\$ 608,500	\$ 705,000	\$ 112,000

<b>APPROPRIATION AMOUNT</b>			<b>\$ 1,186,300</b>	<b>\$ 1,176,600</b>		<b>\$ 1,275,000</b>	
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<b>EXPENDITURES</b>							
<b>Facilities, Maintenance and Operation of Plant</b>							
Salaries			\$ -	\$ -	\$ -	\$ -	\$ -
Fringe Benefits			\$ -	\$ -	\$ -	\$ -	\$ -
Purchased Services			\$ -	\$ -	\$ -	\$ -	\$ -
Supplies - Materials			\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay			\$ -	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ 94,748	\$ 92,287	\$ 99,600	\$ 93,600	\$ 93,600	\$ 90,000	\$ (3,600)
Other Expense			\$ 11,000	\$ 18,500	\$ -	\$ 20,000	\$ 1,500
Facility Lease			\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 94,748	\$ 92,287	\$ 110,600	\$ 112,100	\$ 93,600	\$ 110,000	\$ (2,100)
<b>Debt Services</b>							
Principal			\$ -	\$ -	\$ -	\$ -	\$ -
Interest	\$ 484,825	\$ 474,188	\$ 463,000	\$ 470,100	\$ 467,000	\$ 458,600	\$ (11,500)
Discount Accretion	\$ 1,363	\$ 1,363	\$ 1,400	\$ 1,400	\$ 1,400	\$ 1,400	\$ -
Fees and Amortization							
	\$ 486,188	\$ 475,550	\$ 464,400	\$ 471,500	\$ 468,400	\$ 460,000	\$ (11,500)
<b>Total Expenditures</b>	<b>\$ 580,936</b>	<b>\$ 567,837</b>	<b>\$ 575,000</b>	<b>\$ 583,600</b>	<b>\$ 562,000</b>	<b>\$ 570,000</b>	<b>\$ (13,600)</b>



**COMMUNITY LEADERSHIP ACADEMY  
BUILDING CORPORATION II PRELIMINARY BUDGET FOR FY 2020-21  
STATEMENT OF REVENUES, EXPENDITURES AND FUND BALANCE**

	(A) Audited 6/30/2018	(B) Audited 6/30/2019	(C) ADOPTED Budget 2019-20	(D) AMENDED BUDGET 2019-20	(E) ESTIMATED 2019-20	(F) PRELIMINARY BUDGET 2020-21	(G) 2020-21 BUDGET Change
<b>REVENUES</b>							
Earnings on Investments	\$ 23,643	\$ 42,644	\$ 41,500	\$ 41,500	\$ 26,000	\$ 25,000	\$ (16,500)
Transfers from/(to) Other Funds	\$ 26,000	\$ (31,882)	\$ -	\$ (36,500)	\$ (36,500)	\$ (20,000)	\$ 16,500
Lease Revenue	\$ 1,242,918	\$ 1,243,368	\$ 1,243,500	\$ 1,243,500	\$ 1,243,500	\$ 1,243,500	\$ -
<b>Total Revenues</b>	<b>\$ 1,292,561</b>	<b>\$ 1,254,130</b>	<b>\$ 1,285,000</b>	<b>\$ 1,248,500</b>	<b>\$ 1,233,000</b>	<b>\$ 1,248,500</b>	<b>\$ -</b>

<b>TOTAL EXPENDITURES</b>							
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies - Materials	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay							
Depreciation	\$ 170,655	\$ 166,456	\$ 171,000	\$ 165,000	\$ 165,000	\$ 160,000	\$ (5,000)
Other Expense	\$ -	\$ -	\$ 4,000	\$ 5,000	\$ -	\$ 20,000	\$ 15,000
Debt Payments	\$ 1,180,989	\$ 1,173,747	\$ 1,175,000	\$ 1,175,000	\$ 1,175,000	\$ 1,165,000	\$ (10,000)
<b>Total Expenditures</b>	<b>\$ 1,351,643</b>	<b>\$ 1,340,202</b>	<b>\$ 1,350,000</b>	<b>\$ 1,345,000</b>	<b>\$ 1,340,000</b>	<b>\$ 1,345,000</b>	<b>\$ -</b>

<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES &amp; TRANSFERS</b>	\$ (59,083)	\$ (86,072)	\$ (65,000)	\$ (96,500)	\$ (107,000)	\$ (96,500)	\$ -
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<b>Beginning Fund Balance</b>	\$ (1,681,577)	\$ (1,740,659)	\$ (1,802,500)	\$ (1,826,700)	\$ (1,826,700)	\$ (1,933,700)	\$ (107,000)
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<b>Ending Fund Balance</b>	<b>\$ (1,740,659)</b>	<b>\$ (1,826,732)</b>	<b>\$ (1,867,500)</b>	<b>\$ (1,923,200)</b>	<b>\$ (1,933,700)</b>	<b>\$ (2,030,200)</b>	<b>\$ (107,000)</b>
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<b>FORECASTED ENDING BALANCE</b>		<b>\$ (1,826,732)</b>	<b>\$ (1,867,500)</b>	<b>\$ (1,923,200)</b>	<b>\$ (1,933,700)</b>	<b>\$ (2,030,200)</b>	
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**Detail for Ending Reserves**

<b>TABOR RESERVE (3%)</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Operating Reserve</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Repair &amp; Replacement</b>	\$ 72,552	\$ 99,532	\$ 103,500	\$ 103,500	\$ 115,000	\$ 115,000	\$ -
<b>General Unrestricted Reserve</b>	\$ (1,813,212)	\$ (1,926,264)	\$ (1,971,000)	\$ (2,026,700)	\$ (2,048,700)	\$ (2,145,200)	\$ (96,500)
<b>Debt Service Reserve</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>\$ (1,740,659)</b>	<b>\$ (1,826,732)</b>	<b>\$ (1,867,500)</b>	<b>\$ (1,923,200)</b>	<b>\$ (1,933,700)</b>	<b>\$ (2,030,200)</b>	<b>\$ (96,500)</b>

**APPROPRIATION AMOUNT**

**\$ 1,350,000 | \$ 1,345,000**

**\$ 1,345,000**

**EXPENDITURES**

<b>Facilities, Maintenance and Operation of Plant</b>							
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fringe Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Purchased Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies - Materials	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Depreciation	\$ 170,655	\$ 166,456	\$ 171,000	\$ 165,000	\$ 165,000	\$ 160,000	\$ (5,000)
Other Expense	\$ -	\$ -	\$ 4,000	\$ 5,000	\$ -	\$ 20,000	\$ 15,000
Facility Lease	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>\$ 170,655</b>	<b>\$ 166,456</b>	<b>\$ 175,000</b>	<b>\$ 170,000</b>	<b>\$ 165,000</b>	<b>\$ 180,000</b>	<b>\$ 10,000</b>
<b>Debt Services</b>							
Principal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest	\$ 1,180,989	\$ 1,173,747	\$ 1,175,000	\$ 1,175,000	\$ 1,175,000	\$ 1,165,000	\$ (10,000)
Discount Accretion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fees and Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>\$ 1,180,989</b>	<b>\$ 1,173,747</b>	<b>\$ 1,175,000</b>	<b>\$ 1,175,000</b>	<b>\$ 1,175,000</b>	<b>\$ 1,165,000</b>	<b>\$ (10,000)</b>
<b>Total Expenditures</b>	<b>\$ 1,351,643</b>	<b>\$ 1,340,202</b>	<b>\$ 1,350,000</b>	<b>\$ 1,345,000</b>	<b>\$ 1,340,000</b>	<b>\$ 1,345,000</b>	<b>\$ -</b>

**COMMUNITY LEADERSHIP ACADEMY  
NUTRITION SERVICES PROGRAM**

	Audited	Audited	Audited	BUDGET	ESTIMATED	PRELIMINARY	2020-21
	2016-17	2017-18	2018-19	2019-20	2019-20	BUDGET	BUDGET
						2020-21	Change
<b>REVENUES</b>							
Other Local Sources	\$ 7,813	\$ 10,774	\$ 8,945	\$ 10,000	\$ 7,400	\$ 9,000	\$ (1,000)
State Funding	\$ 7,001	\$ 7,794	\$ 9,554	\$ 12,000	\$ 8,400	\$ 10,500	\$ (1,500)
Federal Grants	\$ 492,237	\$ 446,281	\$ 402,690	\$ 420,500	\$ 298,400	\$ 390,000	\$ (30,500)
Rebate Pr Yr Fees		\$ 3,456	\$ -	\$ 1,400	\$ 1,400	\$ -	\$ (1,400)
<b>Total Revenues</b>	<b>\$ 507,050</b>	<b>\$ 468,305</b>	<b>\$ 421,188</b>	<b>\$ 443,900</b>	<b>\$ 315,600</b>	<b>\$ 409,500</b>	<b>\$ (34,400)</b>

<b>TOTAL EXPENDITURES</b>							
Salaries	\$ 129,105	\$ 130,660	\$ 147,380	\$ 165,000	\$ 156,400	\$ 165,000	\$ -
Fringe Benefits	\$ 70,086	\$ 68,110	\$ 66,664	\$ 77,300	\$ 80,800	\$ 84,000	\$ 6,700
Purchased Services	\$ 20,173	\$ 20,457	\$ 18,000	\$ 21,500	\$ 13,300	\$ 20,500	\$ (1,000)
Supplies - Materials	\$ 343,844	\$ 324,511	\$ 285,712	\$ 300,000	\$ 274,400	\$ 300,000	\$ -
Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Expenditures</b>	<b>\$ 563,208</b>	<b>\$ 543,737</b>	<b>\$ 517,756</b>	<b>\$ 563,800</b>	<b>\$ 524,900</b>	<b>\$ 569,500</b>	<b>\$ 5,700</b>

<b>SURPLUS (DEFICIT)/SUBSIDY FROM GENERAL OPERATIONS</b>	<b>\$ (56,157)</b>	<b>\$ (75,432)</b>	<b>\$ (96,568)</b>	<b>\$ (119,900)</b>	<b>\$ (209,300)</b>	<b>\$ (160,000)</b>	<b>\$ (40,100)</b>
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